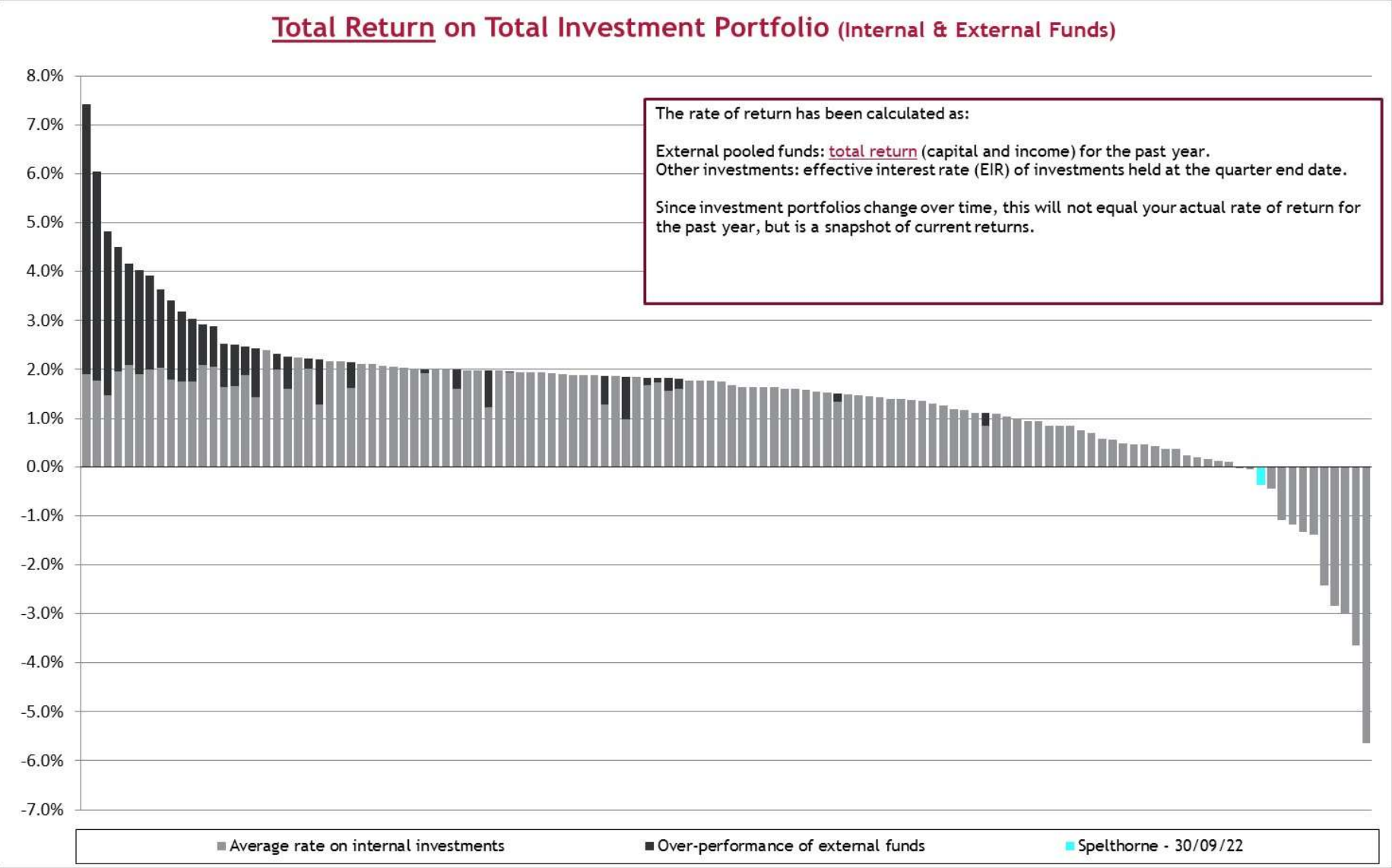


Benchmarking carried out by Arlingclose using data from their clients

- Spelthorne shown as blue bar



Benchmarking carried out by Arlingclose using data from their clients

- Spelthorne shown as red bar

Appendix B

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